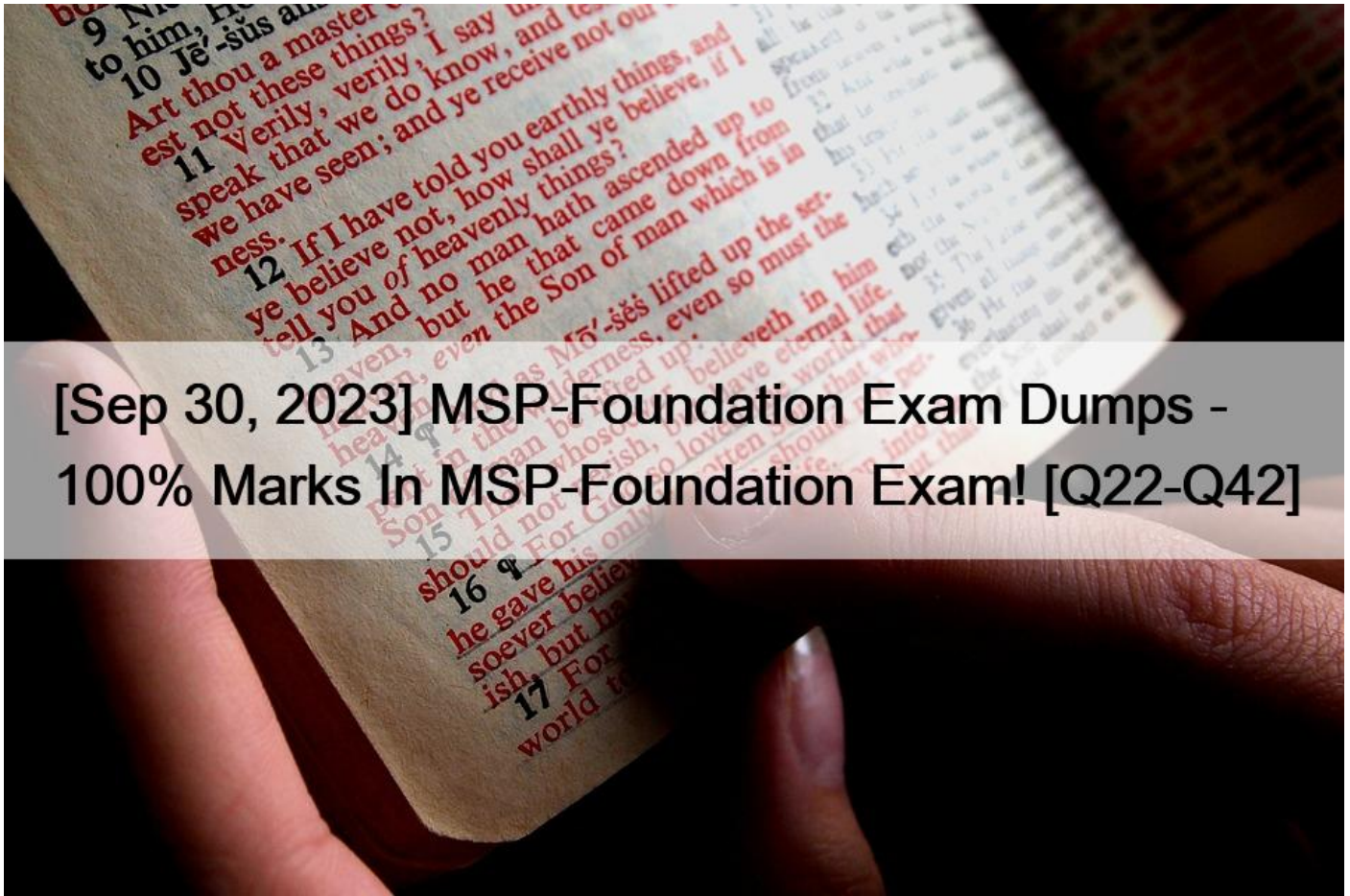


[Sep 30, 2023 MSP-Foundation Exam Dumps - 100% Marks In MSP-Foundation Exam! [Q22-Q42]



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Q22. Under which heading in the POTI model should the current performance level of an operational area be recorded?

- * Process
- * Organization
- * Technology
- * Information

Q23. Which risk response encourages collaboration on risk management activities?

- * Avoid
- * Reduce
- * Share
- * Prepare contingent plans

Q24. Which characteristic describes management rather than leadership?

- * It is always required in a business-as-usual context

- * It clarifies the current state and the vision of the future
- * It resolves the tension between the current state and the vision
- * It is most effective when influencing people face-to-face

Q25. Which governance theme includes carrying out an assessment of the effectiveness of the decisions taken by programme leaders?

- * Blueprint Design and Delivery
- * Leadership and Stakeholder Engagement
- * Quality and Assurance Management
- * Programme Organization

Q26. When applying the vision governance theme, which is an area of focus for the senior responsible owner?

- * To ensure that the vision statement supports the programme communications plan
- * To ensure that the organization is capable of achieving the transformation described
- * To deliver the operational changes needed to achieve the desired end state
- * To assess the impact of the vision statement on business operation

Q27. Which is MOST LIKELY to trigger premature closure of a programme?

- * The scope of one of the key projects has been changed
- * There is a change of senior responsible owner
- * The programme is no longer aligned with corporate strategy
- * The last tranche has been completed as per the programme plan

Q28. Which information about a project should be included in the Projects Dossier?

- * How the outputs will be implemented into the business
- * Contribution the project will make to the programme's benefits
- * Names of the project team members
- * Project brief for the project

Q29. Which is NOT a characteristic of the programme management principles?

- * They enable practitioners to achieve transformational change
- * They have been successful when applied in practice
- * They ensure practitioners follow common procedures
- * They are valid in all programme management contexts

Q30. Which describes an impact of a risk?

- * Effect on the programme if something goes wrong
- * An event that might increase a programme's outcome
- * The amount of risk that will be tolerated
- * Possibility that something will go wrong

Q31. Which is a response option to an identified threat?

- * Accept the risk
- * Identify the tranche in which it might materialize
- * Adjust the risk appetite
- * Assign responsibility for it to the Programme Manager

Q32. What provides a visual representation of risk aggregations and interdependencies?

- * Probability impact grid
- * Risk register

- * Summary risk profile
- * Risk management framework

Q33. Which role provides a home for governance and control?

- * Sponsoring group
- * Programme board
- * Programme assurance
- * Programme office

Q34. What role is MOST likely to communicate with operational line managers to ensure that new benefits are identified?

- * Risk Manager
- * Senior Responsible Owner
- * Business Change Manager
- * Programme Manager

Q35. Which of the following statements about a vision-led programme is true?

1. Tends to be top down in approach, with cross functional implications
 2. Evolves from concurrent projects
- * Only 1 is true
 - * Only 2 is true
 - * Both 1 and 2 are true
 - * Neither 1 or 2 is true

Q36. Which is a programme management principle?

- * Adding value
- * Vision
- * Identifying a programme
- * Corporate strategy

Q37. Which is a characteristic of a programme?

- * It manages the planning, monitoring and control of projects
- * It co-ordinates, directs and oversees the implementation of a set of related projects and activities
- * It delivers one or more outputs in accordance with an agreed business case
- * It defines an organization's approach to achieving its corporate objectives in a given area of business

Q38. Which of the following statements about programme team appointments is true?

1. Senior Responsible Owner is appointed by the Programme Board
 2. Programme Manager is appointed by the Senior Responsible Owner
- * Only 1 is true
 - * Only 2 is true
 - * Both 1 and 2 are true
 - * Neither 1 or 2 is true

Q39. What term represents the desired state of the organization achieved after transition?

- * Capability
- * Output

- * Benefit
- * Outcome

Q40. Which is a description of a programme resource?

- * The objective of a programme
- * A process to control a programme
- * A logical grouping of projects within a programme
- * An input required by a programme

Q41. Which is the BEST description of the purpose of the Projects Dossier?

- * Lists the projects involved in the delivery of the Blueprint
- * Specifies a thorough brief for starting each project
- * Describes the context when starting up projects
- * Provides detailed requirements for each project

Projects dossier provides a list of projects required to deliver the blueprint, with high-level information and estimates.

Q42. Which role focuses on monitoring the progress of the programme at a strategic level?

- * Sponsoring group
- * Programme manager
- * Senior responsible owner
- * Risk manager

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